

THE CITY OF SAN DIEGO

DATE: October 22, 2012

TO: Honorable Members of the Audit Committee

FROM: Eduardo Luna, City Auditor

SUBJECT: City Auditor Activity Report – September 2012

This report provides information on the activities of the Office of the City Auditor for the months of September 2012. It includes the status of current audit projects and a summary of planned audits that we have not yet started.

Personnel Changes:

On October 1st, Olga Flores was hired as new Executive Assistant to the City Auditor. Since 2001, Olga was part of Workers Compensation Division, Risk Management Department. She held various positions in the Department and holds a Bachelor of Science degree in Business Administration, Phoenix University. Luis Briseño, former Executive Assistant to the City Auditor, is now Performance Auditor in the office.

Audit Reports Issued:

September 11, 2012 – Issued the Hotline Investigation Report of Cash Handling at Recreation Centers. The report can be found on our website at: http://www.sandiego.gov/auditor/reports/fy13_pdf/hotline/13-005.pdf

September 25, 2012 – Issued the Performance Audit and Economic Development Program. The report can be found on our website at: http://www.sandiego.gov/auditor/reports/fy13_pdf/audit/13-006_econdev.pdf



Current Audits and Activities:

| Audit Activity | Status | Target Completion Date | Audit Hours Used | Budgeted Hours |
|---|--|------------------------------|------------------------|-------------------|
| City Planning and Community Investment – Economic Development | The objective of this audit is to determine the efficiency and effectiveness of the City's economic development process. A report was issued on September 25, 2012. | September 2012 | 1,482 | 1,400 |
| Public Utilities Department | We plan to conduct two Public Utilities audits. The objectives of these audits are: 1) to review the adequacy of the Department's valve maintenance process and 2) to review chemical purchases/ processes to determine if they can be performed in a more cost effective or efficient manner. Report writing is completed for the Valve Maintenance audit. The report is undergoing an internal quality control review. A draft report for the Chemical Purchases audit was provided to management for review on September 21, 2012 and an exit conference is scheduled for October 29, 2012. | October 2012 | 3,443 | 2,200 |
| Real Estate Assets Department Audit | The objective of this audit is to determine the efficiency and effectiveness of the Real Estate Assets Department's administration of City leases. A draft report was provided to management for review on September 19, 2012, and an exit conference is scheduled for October 25, 2012. | October 2012 | 1,462 | 1,600 |

Page 3 Honorable Members of the Audit Committee October 22, 2012

| Audit Activity | Status | Target Completion Date | Audit Hours Used | Budgeted Hours |
|---|--|------------------------------|------------------------|-------------------|
| City Comptroller / Personnel Department Audits | We plan to conduct two audits. The objectives of these audits are: 1) to review the City's payroll process in order to determine if payroll payments are being properly made and if adequate controls are in place, and 2) to determine if there are adequate controls over the City's use of overtime. Report writing is in progress for the audit of overtime. | October 2012 | 2,968 | 2,300 |
| General Services – Facilities Audit | The objective of this audit is to determine the efficiency and effectiveness of the General Services' Facilities Division. We issued one audit memo on March 20, 2012. Report writing is in progress for a second audit work product. A draft report was provided to management for review on September 11, 2012, and an exit conference was held on September 26, 2012. | October 2012 | 1,875 | 1,400 |
| Pothole Tracking System Audit | The objective of this audit is to determine the efficiency and effectiveness of the pothole repair system and process. An entrance conference was held on August 21, 2012. Audit fieldwork is in progress. | TBD | 325 | 800 |
| Police Patrol Operations Audit | The objective of this audit is to determine the efficiency and effectiveness of Patrol Operations. An entrance conference was held on September 19, 2012. The audit preliminary survey is in progress. | TBD | 318 | 2,500 |
| Zoological Exhibits Fund Audit | The objective of this audit is to determine. A job start letter was sent on September 24, 2012, and an entrance conference was held on October 11, 2012. | TBD | 20 | 1,200 |

Page 4 Honorable Members of the Audit Committee October 22, 2012

| Audit Activity | Status | Target Completion Date | Audit Hours Used | Budgeted Hours |
|---|---|------------------------------|------------------------------|-----------------------------------|
| Fraud, Waste and Abuse Hotline | City Auditor staff reviews all City Hotline calls received and performs investigations for accusations of material fraud, waste or abuse. Hotline reports are issued for fraud- related allegations that are substantiated. | On-going | 357 (Fiscal Year 2013 Hours) | 1,535 (Fiscal Year 2013 Hours) |
| Follow-up on Audit Report Recommendations | The City Auditor tracks all audit recommendations made since fiscal year 2008. Comptroller staff contacts those responsible for implementing our recommendations and provides regular status data to the City Auditor on all implemented recommendations. We verify if recommendations have actually been implemented and report the implementation status on a semi-annual follow-up report. The last follow-up report was issued on April 5, 2012. We plan to issue our next report in November 2012. | On-going | 193 (Fiscal Year 2013 Hours) | (Fiscal Year 2013 Hours) |
| Close-out Audits | Close-out audits are required by City Charter, Article VII, Section 111, when a City Official leaves office. The primary audit objectives are to verify that there are no outstanding debts owed by the City Official to the City, and to ensure that access to critical information and processes has been revoked. We will be conducting a close-out audit for Jeffrey Baer, former Director of the Purchasing and Contracting Department. | November 2012 | 73 | 500 |

Planned Audits Not Yet Started:

| Planned Audit | Estimated Audit Hours | |
|---|--------------------------|--|
| Public Utilities – Customer Support | 1,600 | |
| Park and Recreation – Community Parks II | 1,400 | |
| IT – Web Services | 1,400 | |
| Risk Management – Workers' Compensation | 1,800 | |
| City Comptroller – Payroll | 2,500 | |
| Public Utilities – Environmental Monitoring and Technical Services | 1,400 | |
| Public Works/Transportation and Storm Water – Utilities Undergrounding | 1,200 | |
| City Administration – Business Office | 1,000 | |

Respectfully submitted,

Eduardo Luna

City Auditor

cc: Honorable Mayor Jerry Sanders

Honorable Members of the City Council Jay M. Goldstone, Chief Operating Officer Wally Hill, Assistant Chief Operating Officer

Ken Whitfield, City Comptroller Jan Goldsmith, City Attorney

Andrea Tevlin, Independent Budget Analyst